

# DAIMLERCHRYSLER

March 28, 2006

DaimlerChrysler Corporation  
Logistics

Mr. Mohammed Alghurabi, P.F.  
Senior Project Manager  
Michigan Department of Transportation  
P.O. Box 30050  
Lansing, MI 48909

Dear Mr. Alghurabi:

Over the past several years, the Chrysler Group of DaimlerChrysler has worked with the Michigan Department of Transportation (MDOT) and others on the possibility of a new Detroit River crossing infrastructure. The purpose of this letter is to confirm the points made in recent conversations between Chrysler and MDOT.

First, we express our support of the process you have developed in helping to determine recommendations optimal for all shareholders. It is comprehensive, transparent and respectful of all positions of all interested parties as well as the general public interest.

Second, as a major shipper of parts and finished vehicles in both directions across the Detroit River, we are strong advocates of the position that there needs to be additional infrastructure.

Third, from that perspective, we respectfully encourage you and others to expedite the decision-making process so that the implementation phase can begin as soon as possible.

Fourth, we favor a site that is removed from existing crossing points for a number of reasons, including flexibility and resultant dependability of freight flows, security and competitive factors.

In summary, DaimlerChrysler and the Chrysler Group repeat our assertion that the need for additional crossing infrastructure is critical to the international economy in this region and we encourage all parties to expedite the decision-making and implementation phases leading to this result.

Sincerely,



Peter A. Weiss  
Director  
Worldwide Transportation & Customs